

Memorandum



Metropolitan Transportation Authority

State of New York

March 2, 2020

Mr. Ken Bleiwas
Office of the State Comptroller
59 Maiden Lane, 29th Floor
New York, New York 10038

Dear Mr. Bleiwas,

This represents the MTA's Fourth Quarter, 2019, report concerning the status of its gap closing initiatives as required by the NY State Comptroller's Regulation 4, Section 202.5 (c). According to the Regulation, the MTA must report "each quarter, until implemented or rescinded, the status of each gap-closing initiative with a projected value equal to or greater than \$1 million in any given fiscal year, including milestones, impact on staffing, current implementation status, actual savings or revenues to date and projected annual savings or revenues in comparison to Budget and Plan projections."

Attached is a summary of the results of the 4th Quarter PEG Monitoring Program for 2019, as well as copies of the PEG Monitoring Milestone Reports. The summary shows that the MTA tracked \$951.2 million in gap closing initiatives in 2019, and with actual savings of \$952.3 million representing >100% of the 2019 goal.

If you have any questions, please do not hesitate to call.

Sincerely,

David Keller
Acting Director, Division of Management & Budget

cc: P. Foye
L. Schwartz
B. Foran
N. Griffith
K. DeDonno
K. Leopold
L. Liberto (OSDC)

Metropolitan Transportation Authority
4th Quarter 2019 Year-To-Date
PEG Monitoring Summary
Combined 2012 - 2019
(\$ in millions)

MTA Agencies	4th Quarter Results (ytd)					
	2012 - 2019 Monitored * (Full Year)	"Planned" Savings	"Realized" Savings	Variance Fav/(Unfav)	"Realized" Savings as % of "Planned" Savings	% of 2012 - 2019 Implemented at end of Quarter
	Pos (\$)	(\$)	(\$)	(\$)	(%)	(%)
New York City Transit	179 810.950	810.950	863.059	52.109	>100.0%	>100.0%
Long Island Rail Road	140 47.154	47.154	48.307	1.153	>100.0%	>100.0%
Metro-North Railroad	55 29.973	29.973	29.973	0.000	100.0%	100.0%
MTA Bridges & Tunnels	0 29.723	29.723	29.723	0.000	100.0%	100.0%
MTA Headquarters	61 26.640	26.640	26.640	0.000	100.0%	100.0%
Staten Island Rail	0 0.000	0.000	0.000	0.000	N/A	N/A
MTA Bus Company	45 6.719	6.719	6.719	0.000	100.0%	100.0%
MTA CONSOLIDATED	480 951.159	951.159	1,004.421	53.262	>100.0%	>100.0%

* The value of the monitored PEGs reflects re-estimates captured through the November 2019 Financial Plan and only includes those PEGs with an annual value of \$1 million or more.

Metropolitan Transportation Authority
4th Quarter 2019 Year-To-Date
PEG Monitoring Summary
2019 PEGs
(\$ in millions)

MTA Agencies	2019 BRPs Monitored * (Full Year)		4th Quarter Results (ytd)				
	Pos	(\$)	4th Quarter Results (ytd) (\$)	"Realized" Savings (\$)	Variance Fav/(Unfav) (\$)	"Realized" Savings as % of "Planned" Savings (%)	% of 2019 Monitored at end of Quarter (%)
New York City Transit *	78	116.134	116.134	160.577	44.443	>100.0%	>100.0%
Long Island Rail Road	95	23.922	23.922	23.922	0.000	100.0%	100.0%
Metro-North Railroad	55	29.973	29.973	29.973	0.000	100.0%	100.0%
MTA Bridges & Tunnels	0	29.723	29.723	29.723	0.000	100.0%	100.0%
MTA Headquarters	0	6.752	6.752	6.752	0.000	100.0%	100.0%
Staten Island Rail	0	0.000	0.000	0.000	0.000	N/A	N/A
MTA Bus Company	45	6.719	6.719	6.719	0.000	100.0%	100.0%
MTA CONSOLIDATED	273	213.223	213.223	257.666	44.443	>100.0%	>100.0%

* The value of the monitored PEGs reflects re-estimates captured through the November 2019 Financial Plan and only includes those PEGs with an annual value of \$1 million or more.

Metropolitan Transportation Authority
4th Quarter 2019 Year-To-Date
PEG Monitoring Summary
2018 PEGs
(\$ in millions)

MTA Agencies	2018 BRPs Monitored * (Full Year)		4th Quarter Results (ytd)				% of 2018 Monitored at end of Quarter
	Pos	(\$)	4th Quarter Results (ytd) (\$)	"Realized" Savings (\$)	Variance Fav/(Unfav) (\$)	"Realized" Savings as % of "Planned" Savings (%)	
New York City Transit *	124	13.819	13.819	14.875	1.056	>100.0%	107.6%
Long Island Rail Road	45	23.232	23.232	24.385	1.153	>100.0%	>100.0%
Metro-North Railroad	0	0.000	0.000	0.000	0.000	N/A	N/A
MTA Bridges & Tunnels	0	0.000	0.000	0.000	0.000	N/A	N/A
MTA Headquarters	61	19.888	19.888	19.888	0.000	100.0%	100.0%
Staten Island Rail	0	0.000	0.000	0.000	0.000	N/A	N/A
MTA Bus Company	0	0.000	0.000	0.000	0.000	N/A	N/A
MTA CONSOLIDATED	230	56.939	56.939	59.148	2.209	>100.0%	>100.0%

* The value of the monitored PEGs reflects re-estimates captured through the November 2019 Financial Plan and only includes those PEGs with an annual value of \$1 million or more.

Metropolitan Transportation Authority
4th Quarter 2019 Year-To-Date
PEG Monitoring Summary
2017 PEGs
(\$ in millions)

MTA Agencies	2017 BRPs Monitored * (Full Year)		4th Quarter Results (ytd)				
	Pos	(\$)	4th Quarter Results (ytd) (\$)	"Realized" Savings (\$)	Variance Fav/(Unfav) (\$)	"Realized" Savings as % of "Planned" Savings (%)	% of 2017 Monitored at end of Quarter (%)
New York City Transit *	1	2.149	2.149	0.815	(1.334)	37.9%	37.9%
Long Island Rail Road	0	0.000	0.000	0.000	0.000	N/A	N/A
Metro-North Railroad	0	0.000	0.000	0.000	0.000	N/A	N/A
MTA Bridges & Tunnels	0	0.000	0.000	0.000	0.000	N/A	N/A
MTA Headquarters	0	0.000	0.000	0.000	0.000	N/A	N/A
Staten Island Rail	0	0.000	0.000	0.000	0.000	N/A	N/A
MTA Bus Company	0	0.000	0.000	0.000	0.000	N/A	N/A
MTA CONSOLIDATED	1	2.149	2.149	0.815	(1.334)	37.9%	37.9%

* The value of the monitored PEGs reflects re-estimates captured through the November 2019 Financial Plan and only includes those PEGs with an annual value of \$1 million or more.

Metropolitan Transportation Authority
4th Quarter 2019 Year-To-Date
PEG Monitoring Summary
2012 PEGs
(\$ in millions)

MTA Agencies	2012 BRPs Monitored * (Full Year)		4th Quarter Results (ytd)				
	Pos	(\$)	4th Quarter Results (ytd) (\$)	"Realized" Savings (\$)	Variance Fav/(Unfav) (\$)	"Realized" Savings as % of "Planned" Savings (%)	% of 2012 Monitored at end of Quarter (%)
New York City Transit *	(24)	678.848	678.848	686.792	7.944	>100.0%	>100.0%
Long Island Rail Road	0	0.000	0.000	0.000	0.000	N/A	N/A
Metro-North Railroad	0	0.000	0.000	0.000	0.000	N/A	N/A
MTA Bridges & Tunnels	0	0.000	0.000	0.000	0.000	N/A	N/A
MTA Headquarters	0	0.000	0.000	0.000	0.000	N/A	N/A
Staten Island Rail	0	0.000	0.000	0.000	0.000	N/A	N/A
MTA Bus Company	0	0.000	0.000	0.000	0.000	N/A	N/A
MTA CONSOLIDATED	(24)	678.848	678.848	686.792	7.944	>100.0%	>100.0%

* The value of the monitored PEGs reflects re-estimates captured through the November 2019 Financial Plan and only includes those PEGs with an annual value of \$1 million or more.

Metropolitan Transportation Authority
4th Quarter 2019 Year-To-Date
2019 PEGs
(\$ in millions)

BRP Tracking #		PEG Name		4th Quarter results (ytd)				
				2019 BRPs Monitored *	"Planned" Savings	"Realized" Savings	Variance Fav/(Unfav)	"Realized" Savings as % of "Planned" Savings
		Pos	(\$)	(\$)	(\$)	(\$)	(%)	(%)
NYCT								
NYCT 19-01 BRP	Shop Plan Maintenance Efficiency	27	5.897	5.897	12.080	6.183	>100.0%	>100.0%
NYCT 19-02 BRP	Track Inspections Savings	0	5.721	5.721	(5.111)	(10.832)	-89.3%	-89.3%
NYCT 19-03 BRP	Paratransit Rate Reduction Savings	(2)	4.663	4.663	0.000	(4.663)	0.0%	0.0%
NYCT 19-04 BRP	SI Ferry Service Reduction	6	0.000	0.000	0.000	0.000	N/A	#DIV/0!
NYCT 19-05 BRP	Priority Initiative Efficiency	9	1.739	1.739	23.041	21.302	>100.0%	>100.0%
NYCT 19-06 BRP	Depot Maintenance and Cleaning Efficiencies	38	3.788	3.788	7.807	4.019	>100.0%	>100.0%
NYCT 19-07 BRP	Health & Welfare Savings	0	83.000	83.000	81.204	(1.796)	97.8%	97.8%
NYCT 19-08 BRP	OTPS Reductions	0	3.140	3.140	14.780	11.640	>100.0%	>100.0%
NYCT 19-09 BRP	Other Savings	0	1.207	1.207	22.050	20.843	>100.0%	>100.0%
NYCT 19-10 BRP	Renegotiate Paratransit Carrier Contracts	0	5.479	5.479	5.127	(0.352)	93.6%	93.6%
NYCT 19-11 BRP	Bus Material Savings	0	1.500	1.500	(0.401)	(1.901)	-26.7%	-26.7%
Total NYCT BRPs		78	116.134	116.134	160.577	44.443	>100.0%	>100.0%
LIRR								
LIRR 19-01 BRP	Operating Funded Capital	0	2.000	2.000	2.000	0.000	100.0%	100.0%
LIRR 19-02 BRP	Infrastructure Investment	0	4.155	4.155	4.155	0.000	100.0%	100.0%
LIRR 19-03 BRP	LIRR Forward Reductions	51	1.034	1.034	1.034	0.000	100.0%	100.0%
LIRR 19-04 BRP	Enterprise Asset Management	0	1.019	1.019	1.019	0.000	100.0%	100.0%
LIRR 19-05 BRP	Improve efficiency of right of way maintenance	44	3.214	3.214	3.214	0.000	100.0%	100.0%
LIRR 19-06 BRP	East Side Access Operating Efficiencies	0	7.500	7.500	7.500	0.000	100.0%	100.0%
LIRR 19-07 BRP	Help Points	0	5.000	5.000	5.000	0.000	100.0%	100.0%
Total LIRR BRPs		95	23.922	23.922	23.922	0.000	100.0%	100.0%
MNR								
MNR 19-01 BRP	Re-allocation of Infrastructure Improvement Repairs from Operating to Capital	0	3.538	3.538	3.538	0.000	100.0%	100.0%
MNR 19-02 BRP	Reductions to Overtime & Fringe	0	4.069	4.069	4.069	0.000	100.0%	100.0%
MNR 19-03 BRP	Tighter Control and Prioritization of Non-Payroll Expenses	0	12.534	12.534	12.534	0.000	100.0%	100.0%
MNR 19-04 BRP	Lower Energy Consumption due to ISO 500001 Requirements and Reduced Car Miles	0	1.938	1.938	1.938	0.000	100.0%	100.0%
MNR 19-05 BRP	Maintenance of Equipment Early Reduction of Capital Positions; Potential Furlough of 4-12 Employees	30	3.215	3.215	3.215	0.000	100.0%	100.0%
MNR 19-06 BRP	Extend Car/Coach Cleaning Cycle from 92 to 184 days; Eliminate 25 Car Cleaner Positions and Immediate Furlough of 25 Employees	25	2.679	2.679	2.679	0.000	100.0%	100.0%
MNR 19-07 BRP	Operating Capital Reduction	0	2.000	2.000	2.000	0.000	100.0%	100.0%
Total MNR BRPs		55	29.973	29.973	29.973	0.000	100.0%	100.0%

Metropolitan Transportation Authority
4th Quarter 2019 Year-To-Date
2019 PEGs
(\$ in millions)

BRP Tracking #		PEG Name		4th Quarter results (ytd)				
				2019 BRPs Monitored *	"Planned" Savings	"Realized" Savings	Variance Fav/(Unfav)	"Realized" Savings as % of "Planned" Savings
B&T								
B&T 19-01 BRP	Major Maintenance and Bridge Painting	0	12.423	12.423	12.423	0.000	100.0%	100.0%
B&T 19-02 BRP	Building Services	0	1.096	1.096	1.096	0.000	100.0%	100.0%
B&T 19-03 BRP	Cashless Tolling	0	7.534	7.534	7.534	0.000	100.0%	100.0%
B&T 19-04 BRP	Major Maintenance	0	6.423	6.423	6.423	0.000	100.0%	100.0%
B&T 19-05 BRP	Routine Maintenance	0	2.247	2.247	2.247	0.000	100.0%	100.0%
Total B&T BRPs		0	29.723	29.723	29.723	0.000	100.0%	100.0%
MTA HQ								
MTA HQ 19-01 BRP	MTA IT Initiatives	0	2.806	2.806	2.806	0.000	100.0%	100.0%
MTA HQ 19-02 BRP	MTAPD - Homeless outreach overtime	0	3.946	3.946	3.946	0.000	100.0%	100.0%
Total MTAHQ BRPs		0	6.752	6.752	6.752	0.000	100.0%	100.0%
MTA Bus								
MTABus 19-01 BRP	Maintenance Hourly Reduction	11	1.145	1.145	1.145	0.000	100.0%	100.0%
MTABus 19-02 BRP	Shop Overhaul Program	34	5.574	5.574	5.574	0.000	100.0%	100.0%
MTABus 19-03 BRP	Express Bus Service Adjustment	0	0.000	0.000	0.000	0.000	N/A	#DIV/0!
Total MTBUS BRPs		45	6.719	6.719	6.719	0.000	100.0%	100.0%
Total MTA BRPs		273	213.223	213.223	257.666	44.443	>100.0%	>100.0%

* The value of the monitored PEGs reflects re-estimates captured through the November 2019 Financial Plan and only includes those PEGs with an annual value of \$1 million or more.

Metropolitan Transportation Authority
4th Quarter 2019 Year-To-Date
2018 PEGs
(\$ in millions)

BRP Tracking #	PEG Name	4th Quarter results (ytd)						
		2018 BRPs Monitored *		"Planned" Savings	"Realized" Savings	Variance Fav/(Unfav)	"Realized" Savings as % of "Planned" Savings	% of 2018 Monitored at end of Quarter
		Pos	(\$)	(\$)	(\$)	(\$)	(%)	(%)
NYCT								
NYCT 18-08	EAM Reductions	36	5.372	5.372	5.372	0.000	100.0%	100.0%
NYCT 18-10	Terminal Car Cleaning	66	5.976	5.976	6.726	0.750	>100.0%	>100.0%
NYCT 18-12	Security - SBS Eagle Team Efficiency	22	2.471	2.471	2.777	2.777	>100.0%	>100.0%
	Total NYCT BRPs	124	13.819	13.819	14.875	3.527	>100.0%	>100.0%
LIRR								
LIRR 18-01 BRP	Anticipated reduced RCM Maintenance with the elimination of the M3s and the new M9s being under warranty.	10	6.254	6.254	6.254	0.000	100.0%	100.0%
LIRR 18-05 BRP	Lower Traction Power Consumption due to lower overall car miles and more aggressive review of PSE&G and NYPA Billings	0	2.153	2.153	3.306	1.153	>100.0%	>100.0%
LIRR 18-12 BRP	Fleet Maintenance Initiatives	10	13.068	13.068	13.068	0.000	100.0%	100.0%
LIRR 18-14 BRP	Eliminate Administration Positions	25	1.757	1.757	1.757	0.000	100.0%	100.0%
	Total LIRR BRPs	45	23.232	23.232	24.385	1.153	>100.0%	>100.0%
MNR								
	NONE							
	Total MNR BRPs	0	0.000	0.000	0.000	0.000	N/A	N/A
B&T								
	NONE							
	Total B&T BRPs	0	0.000	0.000	0.000	0.000	N/A	N/A
MTA HQ								
MTA HQ 18-02 BRP	Reduction of Consultant Usage and Software Needs	0	7.148	7.148	7.148	0.000	100.0%	100.0%
MTA HQ 18-05 BRP	Excess Genius Challenge Funding	0	5.100	5.100	5.100	0.000	100.0%	100.0%
MTA HQ 18-06 BRP	MTA IT Vacancies	61	7.640	7.640	7.640	0.000	100.0%	100.0%
	Total MTAHQ BRPs	61	19.888	19.888	19.888	0.000	100.0%	N/A
MTA Bus								
	NONE							
	Total MTBUS BRPs	0	0.000	0.000	0.000	0.000	N/A	N/A
	Total MTA BRPs	230	56.939	56.939	59.148	4.680	>100.0%	>100.0%

* The value of the monitored PEGs reflects re-estimates captured through the November 2019 Financial Plan and only includes those PEGs with an annual value of \$1 million or more.

Metropolitan Transportation Authority
4th Quarter 2019 Year-To-Date
2017 PEGs
(\$ in millions)

BRP Tracking #		PEG Name		4th Quarter results (ytd)			
				2017 BRPs Monitored *	"Planned" Savings	"Realized" Savings	Variance Fav/(Unfav)
		Pos	(\$)	(\$)	(\$)	(%)	(%)
NYCT							
NYCT 17-05 BRP	Administrative & OTPS Savings	1	2.149	2.149	0.815	(1.334)	37.9%
	Total NYCT BRPs	1	2.149	2.149	0.815	(1.334)	37.9%
LIRR	NONE						
	Total LIRR BRPs	0	0.000	0.000	0.000	0.000	N/A
MNR	NONE						
	Total MNR BRPs	0	0.000	0.000	0.000	0.000	N/A
B&T	NONE						
	Total B&T BRPs	0	0.000	0.000	0.000	0.000	N/A
MTA HQ	NONE						
	Total MTAHQ BRPs	0	0.000	0.000	0.000	0.000	N/A
MTA Bus	NONE						
	Total MTBUS BRPs	0	0.000	0.000	0.000	0.000	N/A
	Total MTA BRPs	1	2.149	2.149	0.815	(1.334)	37.9%

* The value of the monitored PEGs reflects re-estimates captured through the November 2019 Financial Plan and only includes those PEGs with an annual value of \$1 million or more.

Metropolitan Transportation Authority
4th Quarter 2019 Year-To-Date
2012 PEGs
(\$ in millions)

BRP Tracking #	PEG Name	2012 BRPs Monitored *		4th Quarter results (ytd)				% of 2012 Monitored at end of Quarter
		Pos	(\$)	"Planned" Savings	"Realized" Savings	Variance Fav/(Unfav)	"Realized" Savings as % of "Planned" Savings	
				(\$)	(\$)	(\$)	(%)	
NYCT								
NYCT 12-01 BRP	Paratransit Additional Savings	(24)	678.848	678.848	686.792	7.944	>100.0%	>100.0%
	Total NYCT BRPs	(24)	678.848	678.848	686.792	7.944	>100.0%	>100.0%
LIRR	NONE							
	Total LIRR BRPs	0	0.000	0.000	0.000	0.000	N/A	N/A
MNR	NONE							
	Total MNR BRPs	0	0.000	0.000	0.000	0.000	N/A	N/A
B&T	NONE							
	Total B&T BRPs	0	0.000	0.000	0.000	0.000	N/A	N/A
MTA HQ	NONE							
	Total MTA HQ BRPs	0	0.000	0.000	0.000	0.000	N/A	N/A
MTA Bus	NONE							
	Total MTA Bus BRPs	0	0.000	0.000	0.000	0.000	N/A	N/A
	Total MTA BRPs	(24)	678.848	678.848	686.792	7.944	>100.0%	>100.0%

* The value of the monitored PEGs reflects re-estimates captured through the November 2019 Financial Plan and only includes those PEGs with an annual value of \$1 million or more.

**Metropolitan Transportation Authority
2019 NYCT PEG Monitoring Program
4th Quarter 2019 results**

In 2019, 17 PEG's were being monitored with a full-year savings of \$811.0 million and 179 positions.

Results through the fourth quarter show that \$863.1 million or >100.0% of the planned PEG reductions were realized and 175 positions were reduced.

The following PEG's were fully implemented and will no longer be monitored:

- 12-01
- 18-08
- 18-10
- 18-12
- 19-01
- 19-05
- 19-06
- 19-08
- 19-09

The following PEG's were not fully implemented and have been removed from further monitoring:

- 18-16 Eliminate Police Fare Overtime
 - Savings were removed in the 2019 July Plan.
- 19-04 SI Ferry Reduction
 - Savings were removed in the 2019 November Plan.

The following PEG's were not fully implemented and will be monitored in 2020:

- 17-05 Administrative & OTPS Savings
 - Savings not achieved, mainly due to overruns in refuse & recycling, uniforms, medical services and copier equipment.
- 19-02 Track Inspections Savings
 - Initiative savings are in process but are delayed.
- 19-03 Paratransit Rate Reduction Savings
 - Request for Proposal (RFP) for new contracts are still under review by Procurement Selection Committee. Anticipate contract award in 2020.
- 19-10 Renegotiate Paratransit Carrier Contracts
 - Did not achieve full year savings.
- 19-11 Bus Material Savings
 - Savings not achieved.

MTA New York City Transit

2012 Monitoring Milestone Report 4th Quarter 2019 (Actual Results through December)

Tracking No. _____

NYCT 12-01

PEG Name: Paratransit Additional Savings

Description: Savings projections reflect an annual trip growth rate of 5% in 2020 and beyond. The combined impact of reduced trip levels and the continued diversion of trips to lower cost taxi/voucher service favorably affects costs for transportation and fuel. Insurance costs are also lower as NYCT's dedicated fleet is smaller and a significant number of trips are routed towards taxi/voucher services. This BRP has been adjusted to reflect additional costs associated with E-hail/TNC service, which has resulted in increased trip demand and trip growth.

Status: Savings have been achieved.

VALUE (\$ in millions):

	2015		2016		2017		2018		2019	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	288.908	(29)	422.169	(29)	450.410	(22)	473.577	(24)	678.848	(24)

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
July Plan 2014	added additional savings to be captured in the 3rd quarter 2014		7/1/2014	
Nov Plan 2014	added additional savings to be captured in the 4th quarter 2014		11/1/2014	
July Plan 2015	added additional savings to be captured in the 3rd quarter 2015		7/1/2015	
July Plan 2016	added additional savings to be captured in the 3rd quarter 2016		7/1/2016	
July Plan 2017	added additional savings to be captured in the 3rd quarter 2017		7/1/2016	

MONTHLY CASH SAVINGS (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	56.571	56.571	56.571	56.571	56.571	56.571	56.571	56.571	56.571	56.571	56.571	56.571	678.848
Actual/Proj.	59.05	57.348	56.368	51.355	48.885	51.592	50.196	57.827	62.256	66.576	66.777	58.569	686.792
Month Var.	2.476	0.777	(0.203)	(5.216)	(7.686)	(4.979)	(6.375)	1.256	5.685	10.005	10.206	1.998	7.944
YTD Var.	2.476	3.253	3.050	(2.166)	(9.852)	(14.831)	(21.206)	(19.950)	(14.265)	(4.260)	5.946	7.944	7.944

Frequency of Update to Actuals: Quarterly
Fully Implemented (Yes/No): Yes

MTA New York City Transit
2017 PEG Monitoring Milestone Report
4th Quarter 2019 (Actual Results through December)

Tracking No. NYCT 17-05

PEG Name: Administrative & OTPS Savings

PEG Description: This initiative reflects full and part time position reductions in the Human Resources, System Safety and Operations Planning divisions. In addition, the initiative also reflects price discounts gained from rapid invoice payments as well as reduced contractual costs through more effective management in the Materiel, Human Resources and Corporate Communications departments.

PEG Status: Savings not achieved, mainly due to overruns in refuse & recycling, uniforms, medical services and copier equipment.

PEG VALUE (\$ in millions):

	2017		2018		2019		2020		2021	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Jul-17	1.758	2	2.275	2	2.275	2	2.275	2	2.275	2
Nov-17			2.149	1	2.149	1	2.149	1	2.149	1

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
7/1/2017	Jul-17		

MONTHLY CASH SAVINGS (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.179	0.179	0.179	0.179	0.179	0.179	0.179	0.179	0.179	0.179	0.179	0.180	2.150
Actual/Proj.	0.08	0.076	0.076	0.046	0.046	0.046	0.037	0.037	0.037	0.112	0.112	0.113	0.815
Month Var.	(0.103)	(0.103)	(0.103)	(0.133)	(0.133)	(0.133)	(0.142)	(0.142)	(0.142)	(0.067)	(0.067)	(0.067)	(1.335)
YTD Var.	(0.103)	(0.206)	(0.309)	(0.442)	(0.575)	(0.708)	(0.850)	(0.992)	(1.134)	(1.201)	(1.268)	(1.335)	(1.335)

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: No

**MTA New York City Transit
2018 PEG Monitoring Milestone Report
4th Quarter 2019 (Actual Results through December)**

Tracking No. NYCT 18-08

PEG Name: EAM

PEG Description: The budget includes growth for EAM annually. As there are fewer incumbents than currently budgeted, savings results from slowing the program's growth. The budget retains room for filling current vacancies and future growth of 22% by 2020.

PEG Status: Savings have been achieved.

PEG VALUE: (\$ in millions)

		2018		2019		2020		2021		2022	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Jul-18	2.805	16	5.372	36	5.879	36	5.879	36	5.879	36

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
7/1/2018	Identify Savings		Jan-18		Jan-18

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.448	0.448	0.448	0.448	0.448	0.448	0.448	0.448	0.448	0.448	0.448	0.448	5.372
Actual/Proj.	0.448	0.448	0.448	0.448	0.448	0.448	0.448	0.448	0.448	0.448	0.448	0.448	5.372
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
PEG Has Been Fully Implemented: Yes

MTA New York City Transit
2018 PEG Monitoring Milestone Report
4th Quarter 2019 (Actual Results through December)

Tracking No. NYCT 18-10

PEG Name: Terminal Car Cleaning

PEG Description: This proposal is to reduce second terminal car cleaning staff and trim night staffing at the first terminal at certain locations.

PEG Status: Revised savings have been achieved.

PEG VALUE: (\$ in millions)

	2018		2019		2020		2021		2022	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Jul-18	3.746	91	8.358	91	8.358	91	8.358	91	8.358	91
Jul-19			5.976	66	5.976	66	5.976	66	5.976	66

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
7/1/2018	Identify Savings		Jul-18	Oct-18	Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.498	0.498	0.498	0.498	0.498	0.498	0.498	0.498	0.498	0.498	0.498	0.498	5.976
Actual/Proj.	(0.478)	(0.081)	(2.160)	3.504	(0.547)	0.727	1.300	0.124	0.919	1.685	0.789	0.944	6.726
Month Var.	(0.976)	(0.579)	(2.658)	3.006	(1.045)	0.229	0.802	(0.374)	0.421	1.187	0.291	0.446	0.750
YTD Var.	(0.976)	(1.555)	(4.213)	(1.207)	(2.252)	(2.023)	(1.221)	(1.595)	(1.174)	0.013	0.304	0.750	0.750

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: Yes

MTA New York City Transit
2018 PEG Monitoring Milestone Report
4th Quarter 2019 (Actual Results through December)

Tracking No. NYCT 18-12

PEG Name: Security - SBS Eagle Team Efficiency

PEG Description: Historically, SBS eagle team staffing was added by route. In an effort to streamline fare enforcement, Security has moved to a borough based plan. Security will reduce three teams without a significant increase in expected fare evasion. Each team consists of 7 positions - 6 Special Inspectors + 1 Supervisor.

PEG Status: Savings have been achieved.

PEG VALUE: (\$ in millions)

		2018		2019		2020		2021		2022	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Jul-18	1.626	22	2.471	22	2.471	22	2.471	22	2.471	22

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
7/1/2018	Identify Savings	Jan-18		Jan-18

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.206	0.206	0.206	0.206	0.206	0.206	0.206	0.206	0.206	0.206	0.206	0.206	2.471
Actual/Proj.	0.260	0.261	0.319	0.176	0.266	0.182	0.157	0.142	0.179	0.246	0.303	0.287	2.777
Month Var.	0.05	0.06	0.11	(0.030)	0.060	(0.024)	(0.049)	(0.064)	(0.027)	0.040	0.097	0.081	0.306
YTD Var.	0.05	0.11	0.22	0.192	0.252	0.228	0.179	0.115	0.088	0.128	0.225	0.306	0.306

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: Yes

MTA New York City Transit
2018 PEG Monitoring Milestone Report
4th Quarter 2019 (Actual Results through December)

Tracking No. NYCT 18-16

PEG Name: Eliminate Police Fare Evasion Overtime

PEG Description: Since 1995 NYCT has reimbursed the NYPD \$4.0M annually for extra fare abuse patrols in the subway. Funding was reduced to \$3.6M due to budget constraints after the 2008 recession, though restored to \$4.0M in 2010.

PEG Status: Savings were eliminated in the July 2019 Financial Plan.

PEG VALUE: (\$ in millions)

		2018		2019		2020		2021		2022	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Jul-18	2.000		4.000		4.000		4.000		4.000	
	Jul-19	0.000		0.000		0.000		0.000		0.000	

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
7/1/2018	Identify Savings		Jul-18	Jan-19	Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	-	-	-	-	-	-	-	-	-	-	-	-	-
Actual/Proj.	-	-	-	-	-	-	-	-	-	-	-	-	-
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: N/A

MTA New York City Transit
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actual Results through December)

Tracking No. NYCT 19-01

PEG Name: Shop Plan Maintenance Efficiency

PEG Description: This program will extend the shop program cycle from 4-year and 8-year maintenance cycles to mid-life maintenance (6-year cycle) for certain fleets.

PEG Status: Savings have been achieved.

PEG VALUE: (\$ in millions)

	2018		2019		2020		2021		2022	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Jul-18	1.846	10	5.896	27	5.833	27	5.810	27	5.827	27

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
7/1/2018	Identify Savings		Jan-18		Jan-18

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.491	0.491	0.491	0.491	0.491	0.491	0.491	0.491	0.491	0.491	0.491	0.491	5.896
Actual/Proj.	0.597	0.523	2.620	1.394	0.851	0.604	1.082	0.875	0.816	1.071	0.464	1.179	12.080
Month Var.	0.106	0.032	2.129	0.903	0.360	0.113	0.591	0.384	0.325	0.580	(0.027)	0.688	6.184
YTD Var.	0.106	0.138	2.267	3.170	3.530	3.643	4.234	4.618	4.943	5.523	5.496	6.184	6.184

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: Yes

MTA New York City Transit
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actual Results through December)

Tracking No. NYCT 19-02

PEG Name: Track Inspections Savings

PEG Description: A pilot program on approximately 1/3 of the system will reduce manual Track Inspections from 2x to 1x weekly, and add a camera equipped TGC run performing video track inspection. Further, with the installation of Continuous Welded Rail (CWR) in critical corridors, special inspections are no longer needed.

PEG Status: Initiative savings are in process but are delayed. Positions reduced have been eliminated from the budget, incumbents will be reduced via attrition. Division of Track has 66 excess supervisory and hourly incumbents as of March YTD. **Full year savings not achieved.**

PEG VALUE: (\$ in millions)

		2018		2019		2020		2021		2022	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Jul-18	0.000		5.721	53	5.721	53	5.721	53	5.721	53

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
7/1/2018	Identify Savings		Jan-19		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.477	0.477	0.477	0.477	0.477	0.477	0.477	0.477	0.477	0.477	0.477	0.477	5.721
Actual/Proj.	(0.898)	0.408	0.598	0.421	(1.448)	0.050	(0.508)	(1.266)	(0.181)	(0.703)	(0.038)	(1.543)	(5.111)
Month Var.	(1.375)	(0.069)	0.121	(0.056)	(1.925)	(0.427)	(0.985)	(1.743)	(0.658)	(1.180)	(0.515)	(2.020)	(10.832)
YTD Var.	(1.375)	(1.444)	(1.323)	(1.379)	(3.304)	(3.731)	(4.716)	(6.459)	(7.117)	(8.297)	(8.812)	(10.832)	(10.832)

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: No

MTA New York City Transit
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actual Results through December)

Tracking No. NYCT 19-03

PEG Name: Paratransit Rate Reduction Savings

PEG Description: Historically, NYCT provided the bulk of registrant trips through subcontracts with Primary vendors. These vendors essentially function as mini-transportation companies and carry a significant amount of fixed cost overhead stemming from administrative functions that support transportation operations. For several years NYCT has sought to reduce costs by using a multi-modal platform to provide registrant rides through lower cost providers. As such, a significant number of registrant rides are currently performed by Voucher/Brokered trips using car service companies and accessible taxis and E-Hail service providers. The successful shift of registrant trips from Primary providers to lower cost providers (Brokered, Taxi and E-Hail companies) creates an opportunity to limit or eliminate some of the higher cost Primary service providers.

PEG Status: Initiative assumes that competitive pressures during the upcoming (second/third quarter 2019) primary contract bidding process will result in winning bids that are lower than current high cost carriers. Nine of the thirteen existing contracts have been extended to accommodate the time needed to review/assess contract bids. Contract terms for remainder of the thirteen contracts have not been extended as they are scheduled to expire mid-year 2019 through 2020. Request for Proposal (RFP) for new contracts are still under review by Procurement Selection Committee. Anticipate contract award in 2020. **Savings not achieved in 2019.**

PEG VALUE: (\$ in millions)

		2018		2019		2020		2021		2022	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Jul-18	(0.127)	(2)	4.663	(2)	9.613	(2)	9.613	(2)	9.613	(2)

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
7/1/2018	Identify Savings		Jul-19		Jul-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.389	0.389	0.389	0.389	0.389	0.389	0.389	0.389	0.389	0.389	0.389	0.389	4.663
Actual/Proj.	-	-	-	-	-	-	-	-	-	-	-	-	-
Month Var.	(0.389)	(0.389)	(0.389)	(0.389)	(0.389)	(0.389)	(0.389)	(0.389)	(0.389)	(0.389)	(0.389)	(0.389)	(4.663)
YTD Var.	(0.389)	(0.777)	(1.166)	(1.554)	(1.943)	(2.332)	(2.720)	(3.109)	(3.497)	(3.886)	(4.274)	(4.663)	(4.663)

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: No

MTA New York City Transit
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actual Results through December)

Tracking No. NYCT 19-04

PEG Name: SI Ferry Service Reduction

PEG Description: When NYC DOT increased Staten Island Ferry service from 1 trip to 2 trips per hour during overnight hours, NYCT increased bus service to meet the ferry schedule; however ridership has been very low on that service. This proposal reverts bus service back to one per hour.

PEG Status: Savings were eliminated in the November 2019 Financial Plan.

PEG VALUE: (\$ in millions)

		2018		2019		2020		2021		2022	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Jul-18	0.546	6	1.144	9	1.144	9	1.144	9	1.144	9
	Nov-18	0.000	0	1.000	6	1.000	6	1.000	6	1.000	6

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
7/1/2018	Identify Savings		Jan-19	Apr-19	

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.083	0.083	0.083	0.083	0.083	0.083	0.083	0.083	0.083	0.083	0.083	0.083	1.000
Actual/Proj.	-	-	-	-	-	-	-	-	-	-	-	-	-
Month Var.	(0.083)	(0.083)	(0.083)	(0.083)	(0.083)	(0.083)	(0.083)	(0.083)	(0.083)	(0.083)	(0.083)	(0.083)	(1.000)
YTD Var.	(0.083)	(0.167)	(0.250)	(0.333)	(0.417)	(0.500)	(0.583)	(0.667)	(0.750)	(0.833)	(0.917)	(1.000)	(1.000)

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: N/A

MTA New York City Transit
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actual Results through December)

Tracking No. NYCT 19-05

PEG Name: Priority Initiative Efficiency

PEG Description: The priority initiative program implemented numerous technology upgrades to the subway fleet, including display screens and USB ports for device charging on board. Additional maintenance resources were included as investment. This initiative reduces the maintenance investment, by incorporating maintenance requirements into the subway car's regular inspection. In addition, USB were not installed in subway cars.

PEG Status: Savings have been achieved.

PEG VALUE: (\$ in millions)

		2018		2019		2020		2021		2022	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Jul-18	0.821	9	1.739	9	1.739	9	1.739	9	1.739	9

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
7/1/2018	Identify Savings		Jan-19		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.145	0.145	0.145	0.145	0.145	0.145	0.145	0.145	0.145	0.145	0.145	0.145	1.739
Actual/Proj.	2.259	3.603	(0.966)	5.360	2.232	2.910	2.206	1.124	2.841	1.252	0.610	(0.389)	23.041
Month Var.	2.114	3.458	(1.111)	5.215	2.087	2.765	2.061	0.979	2.696	1.107	0.465	(0.534)	21.302
YTD Var.	2.114	5.572	4.461	9.676	11.763	14.528	16.589	17.568	20.264	21.371	21.836	21.302	21.302

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: Yes

MTA New York City Transit
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actual Results through December)

Tracking No. NYCT 19-06

PEG Name: Depot Maintenance and Cleaning Efficiencies

PEG Description: With the retirement of aging buses and delivery of new buses, NYCT is benefiting from improved fleet reliabilities and efficiencies.

PEG Status: Savings have been achieved.

PEG VALUE: (\$ in millions)

	2018		2019		2020		2021		2022	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Jul-18	1.846	10	3.788	38	3.788	38	3.788	38	3.788	38
Revised Plan: Jul-18	0.000		3.788	38	3.788	38	3.788	38	3.788	38

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
7/1/2018	Identify Savings		Jan-19		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.316	0.316	0.316	0.316	0.316	0.316	0.316	0.316	0.316	0.316	0.316	0.316	3.788
Actual/Proj.	0.385	0.337	1.699	0.903	0.550	0.390	0.700	0.566	0.527	0.693	0.298	0.763	7.807
Month Var.	0.069	0.021	1.383	0.587	0.234	0.074	0.384	0.250	0.211	0.377	(0.018)	0.447	4.019
YTD Var.	0.069	0.090	1.473	2.060	2.294	2.368	2.752	3.002	3.213	3.590	3.572	4.019	4.019

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: Yes

**MTA New York City Transit
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actual Results through December)**

Tracking No. NYCT 19-09

PEG Name: Other Savings

PEG Description: As a result of planned capital program work, temporary stations closures will result in savings. Also includes other savings in the Controller's Office and OMB effective January 2020..

PEG Status: Savings have been achieved.

PEG VALUE: (\$ in millions)

		2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Jul-19	1.207	0	1.471	0	0.599	0	0.599	0	0.599	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
7/1/2019	Identify Savings		Jul-19		Jul-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	-	-	-	-	-	-	0.201	0.201	0.201	0.201	0.201	0.201	1.207
Actual/Proj.							3.746	4.359	1.598	5.648	2.743	3.955	22.050
Month Var.	-	-	-	-	-	-	3.545	4.158	1.397	5.447	2.542	3.754	20.843
YTD Var.	-	-	-	-	-	-	3.545	7.703	9.100	14.547	17.089	20.843	20.843

Frequency of Update to Actuals: Quarterly
PEG Has Been Fully Implemented: Yes

MTA New York City Transit
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actual Results through December)

Tracking No. NYCT 19-08

PEG Name: OTPS Reductions

PEG Description: Various OTPS reductions including, renewable natural gas rebate, budget rightsizing of tires and tubes, network redesign, contract guard coverage, janitorial, office supplies and other miscellaneous budgets.

PEG Status: Savings have been achieved.

PEG VALUE: (\$ in millions)

		2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Jul-19	3.140	0	8.647	0	7.807	0	7.807	0	7.807	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
7/1/2019	Identify Savings		Jul-19		Jul-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	-	-	-	-	-	-	0.523	0.523	0.523	0.523	0.523	0.523	3.140
Actual/Proj.							1.125	3.665	2.136	2.801	1.073	3.978	14.780
Month Var.	-	-	-	-	-	-	0.602	3.142	1.613	2.278	0.550	3.455	11.640
YTD Var.	-	-	-	-	-	-	0.602	3.744	5.357	7.635	8.185	11.640	11.640

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: Yes

**MTA New York City Transit
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actual Results through December)**

Tracking No. NYCT 19-09

PEG Name: Other Savings

PEG Description: As a result of planned capital program work, temporary stations closures will result in savings. Also includes other savings in the Controller's Office and OMB effective January 2020..

PEG Status: Savings have been achieved.

PEG VALUE: (\$ in millions)

		2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Jul-19	1.207	0	1.471	0	0.599	0	0.599	0	0.599	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
7/1/2019	Identify Savings		Jul-19		Jul-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	-	-	-	-	-	-	0.201	0.201	0.201	0.201	0.201	0.201	1.207
Actual/Proj.							3.746	4.359	1.598	5.648	2.743	3.955	22.050
Month Var.	-	-	-	-	-	-	3.545	4.158	1.397	5.447	2.542	3.754	20.843
YTD Var.	-	-	-	-	-	-	3.545	7.703	9.100	14.547	17.089	20.843	20.843

Frequency of Update to Actuals: Quarterly
PEG Has Been Fully Implemented: Yes

MTA New York City Transit
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actual Results through December)

Tracking No. NYCT 19-10

PEG Name: Renegotiate Paratransit Carrier Contracts

PEG Description: As a result of the MTA Enterprise-Wide Cost Reduction Initiative, Paratransit primary carrier services contractors will reduce their contracted values.

PEG Status: Did not achieve full year savings.

PEG VALUE: (\$ in millions)

	2019		2020		2021		2022		2023	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-19	5.479	0	3.217	0	0.000	0	0.000	0	0.000	0

CRITICAL TASKS & MILESTONES:		Planned Date	Revised Date	Actual Date
11/1/2019	Identify Savings	Jul-19		Jul-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan							0.913	0.913	0.913	0.913	0.913	0.913	5.479
Actual/Proj.							-	1.345	1.436	0.529	0.933	0.884	5.127
Month Var.							(0.913)	0.432	0.523	(0.384)	0.020	(0.029)	(0.352)
YTD Var.							(0.913)	(0.481)	0.041	(0.343)	(0.323)	(0.352)	(0.352)

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: No

MTA New York City Transit
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actual Results through December)

Tracking No. NYCT 19-11

PEG Name: Bus Material Savings

PEG Description: The Department of Buses will achieve savings through material ordering and usage.

PEG Status: Savings not achieved.

PEG VALUE: (\$ in millions)

	2019		2020		2021		2022		2023	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-19	1.500	0	3.000	0	3.000	0	3.000	0	3.000	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
7/1/2019	Identify Savings		Jul-19		Jul-19

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan							0.250	0.250	0.250	0.250	0.250	0.250	1.500
Actual/Proj.							1.242	1.423	(0.344)	(0.608)	0.959	(3.073)	(0.401)
Month Var.							0.992	1.173	(0.594)	(0.858)	0.709	(3.323)	(1.901)
YTD Var.							0.992	2.165	1.571	0.713	1.422	(1.901)	(1.901)

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: No

Metropolitan Transportation Authority
2019 LIRR PEG Monitoring Program
4th Quarter 2019 results

In 2019, 11 PEG's were being monitored with a full-year savings of \$47.2 million and 140 positions.

Results through the fourth quarter show that \$48.3 million or 102.4% of the planned PEG reductions were realized and 140 positions were reduced.

The following PEG's were fully implemented and will no longer be monitored:

- 18-01
- 18-05
- 18-12
- 18-14
- 19-01
- 19-02
- 19-03
- 19-04
- 19-05
- 19-06
- 19-07

MTA Long Island Rail Road
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)

Tracking No. LIRR 18-01

PEG Name: Anticipated reduced RCM Maintenance with the elimination of the M3s and the new M9s being under warranty.

PEG Description: The M3 fleet will be decommissioned. Other than FRA mandated RCM efforts, preventative maintenance efforts will be significantly decreased due to running systems/components to failure.

PEG Status: Due to the delay in the M-9A procurement, the decision was made to maintain 80 of the 143 M3s still operating through 2024. Overall savings are still expected to be achieved as the LIRR will rebalance other elements of its base and future fleet maintenance requirements. This rebalancing took place as part of the July 2019 Financial Plan.

PEG VALUE: (\$ in millions)

		2018		2019		2020		2021		2022	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Jul-17	2.245		2.245		2.245		2.245		2.245	
Revise	Jul-18	4.245		6.254	10	6.251	10	6.284	10	6.284	10

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
Jul-17	Identify Savings		Jul-17		Jul-17

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.521	0.521	0.521	0.521	0.521	0.521	0.521	0.521	0.521	0.521	0.521	0.521	6.254
Actual/Proj.	0.521	0.521	0.521	0.521	0.521	0.521	0.521	0.521	0.521	0.521	0.521	0.521	6.254
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: Yes

MTA Long Island Rail Road
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)

Tracking No. LIRR 18-05

PEG Name: Lower Traction Power Consumption due to lower overall car miles and more aggressive review of PSE&G and NYPA Billings

PEG Description: Over the last several years, the internal utility management group has been aggressively reviewing all billings and consumption estimates by the power providers. This has results in significant one-time and ongoing savings. In addition, due to significant capital activity over the next several years along the Right of Way, there will be reduced weekend and weekday off peak revenue service car miles resulting in additional savings.

PEG Status: Savings associated with lower revenue car miles are being achieved. \$1.0 million in savings associated with a specific billing dispute that was not finalized at the end of 2018 has been resolved and has been received in March 2019.

PEG VALUE: (\$ in millions)

		2018		2019		2020		2021		2022	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Jul-18	2.119		2.153		2.221		2.297		2.297	
Revised	Nov-18	3.119		2.153		2.221		2.297		2.297	

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
Jul-18	Identify Savings		Jan-18		Jan-18

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.179	0.179	0.179	0.179	0.179	0.179	0.179	0.179	0.179	0.179	0.179	0.179	2.153
Actual/Proj.	0.179	0.179	1.179	0.332	0.179	0.179	0.179	0.179	0.179	0.179	0.179	0.179	3.306
Month Var.	-	-	1.000	0.153	-	-	-	-	-	-	-	-	1.153
YTD Var.	-	-	1.000	1.153	1.153	1.153	1.153	1.153	1.153	1.153	1.153	1.153	1.153

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: Yes

**MTA Long Island Rail Road
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)**

Tracking No. LIRR 18-12

PEG Name: Fleet Maintenance Initiatives

PEG Description: Further material savings identified due to high MDBF of M7 fleet. Certain reliability maintenance and modification activities will be "stretched" over a greater number of years including M7 Phase 3 Truck Program, M7 Phase 4 Door Program, 15 year DM overhaul. Management and craft positions will be reduced. Positions reduced through attrition.

PEG Status: Savings on Target. RCM programs adjusted. No impact on MDBF identified.

PEG VALUE: (\$ in millions)

Original Plan:	Nov-18	2018		2019		2020		2021		2022	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
		3.731	4	13.068	10	16.892	10	16.151	10	16.183	10

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
Nov-18	Identify Savings		Sep-18		Sep-18

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	1.089	1.089	1.089	1.089	1.089	1.089	1.089	1.089	1.089	1.089	1.089	1.089	13.068
Actual/Proj.	1.089	1.089	1.089	1.089	1.089	1.089	1.089	1.089	1.089	1.089	1.089	1.089	13.068
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
PEG Has Been Fully Implemented: Yes

**MTA Long Island Rail Road
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)**

Tracking No. LIRR 18-14

PEG Name: Eliminate Administration Positions

PEG Description: Eliminate administrative positions in the Stations, Engineering, Service Planning, Department of Project Management, Public Affairs, Procurement, Human Resource, Labor Relations, Management and Budget, Training, Controller, Process Re-engineering and VP CFO departments. In addition, the funding for the intern program has been reduced by half.

PEG Status: Savings achieved. Positions eliminated. No paid interns in 2019.

PEG VALUE: (\$ in millions)

		2018		2019		2020		2021		2022	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Jul-18	0.905	5	0.920	5	0.938	5	0.953	5	0.968	5
Revised	Nov-18	1.122	9	1.757	25	3.566	24	3.743	25	3.673	25

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
Jul-18	Identify Savings		Jan-18		

MONTHLY CASH SAVINGS: (\$ in millions)													
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.146	0.146	0.146	0.146	0.146	0.146	0.146	0.146	0.146	0.146	0.146	0.146	1.757
Actual/Proj.	0.146	0.146	0.146	0.146	0.146	0.146	0.146	0.146	0.146	0.146	0.146	0.146	1.757
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
PEG Has Been Fully Implemented: Yes

**MTA Long Island Rail Road
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)**

Tracking No. LIRR 19-01

PEG Name: Operating Funded Capital

PEG Description: With significant infrastructure investment over the next several years and limited resource and track availability, anticipate reduced need for Operating Funded Capital.

PEG Status: OFC funding reduced.

PEG VALUE: (\$ in millions)

	2019		2020		2021		2022		2023	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Jul-18	2.000		2.000		2.000		2.000		2.000	

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
Jul-18	Identify Savings		Jan-19		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	2.000
Actual/Proj.	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	2.000
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
PEG Has Been Fully Implemented: Yes

**MTA Long Island Rail Road
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)**

Tracking No. LIRR 19-02

PEG Name: Infrastructure Investment

PEG Description: Significant Infrastructure Investment along the main line (Double Track and Mainline Third Track) will result in lower maintenance material needs over the next several years.

PEG Status: Material needs reduced

PEG VALUE: (\$ in millions)

Original Plan:	Jul-18	2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
		4.155		4.076		3.919		3.874		3.874	

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
Jul-18	Identify Savings		Jan-19		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.346	0.346	0.346	0.346	0.346	0.346	0.346	0.346	0.346	0.346	0.346	0.346	4.155
Actual/Proj.	0.346	0.346	0.346	0.346	0.346	0.346	0.346	0.346	0.346	0.346	0.346	0.346	4.155
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
PEG Has Been Fully Implemented: Yes

**MTA Long Island Rail Road
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)**

Tracking No. LIRR 19-03

PEG Name: LIRR Forward Reductions

PEG Description: Reduce enhanced car cleaning, enhanced station cleaning, usher and ambassador initiatives. The overall elements of LIRR Forward will remain, just strategically scaled back. Greater efficiencies within existing resources will be achieved. Positions reduced through attrition.

PEG Status: All savings on target.

PEG VALUE: (\$ in millions)

Original Plan:	Jul-18	2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
		1.034	51	5.978	51	5.977	51	5.978	51	5.980	51

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
Nov-18	Identify Savings		Jan-19		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.086	0.086	0.086	0.086	0.086	0.086	0.086	0.086	0.086	0.086	0.086	0.086	1.034
Actual/Proj.	0.086	0.086	0.086	0.086	0.086	0.086	0.086	0.086	0.086	0.086	0.086	0.086	1.034
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
PEG Has Been Fully Implemented: Yes

**MTA Long Island Rail Road
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)**

Tracking No. LIRR 19-04

PEG Name: Enterprise Asset Management

PEG Description: Reduce scope to the EAM program of projects focused on Phase II EAM. LIRR will focus on restructuring the project tasks to be implemented over a longer timeline and absorption into the MTA PSI project where applicable.

PEG Status: Scope reduced. Savings on target. All remaining funding removed from budget and transferred to MTA HQ.

PEG VALUE: (\$ in millions)

		2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-18	1.019	0	1.028	3	1.037	3	1.045	3	1.045	3

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
Nov-18	Identify Savings		Jan-19		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.085	0.085	0.085	0.085	0.085	0.085	0.085	0.085	0.085	0.085	0.085	0.085	1.019
Actual/Proj.	0.085	0.085	0.085	0.085	0.085	0.085	0.085	0.085	0.085	0.085	0.085	0.085	1.019
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
PEG Has Been Fully Implemented: Yes

**MTA Long Island Rail Road
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)**

Tracking No. LIRR 19-05

PEG Name: Improve efficiency of right of way maintenance

PEG Description: Improve efficiency/productivity of existing workforce. More effectively manage state of good repair program (capital program) to perform more work under state of good repair that would result in less need of materials for maintenance activities. Positions reduced through attrition.

PEG Status: Savings being achieved. Positions being reduced through attrition.

PEG VALUE: (\$ in millions)

		2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-18	3.214	44	8.029	44	8.030	44	7.928	44	7.927	44

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
Nov-18	Identify Savings		Jan-19		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	3.214
Actual/Proj.	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	3.214
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
PEG Has Been Fully Implemented: Yes

**MTA Long Island Rail Road
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)**

Tracking No. LIRR 19-06

PEG Name: East Side Access Operating Efficiencies

PEG Description: The LIRR has begun an extensive review on how to more efficiently integrate the existing LIRR service with the new service to Grand Central including operational staffing, administrative staffing, training, fleet maintenance, crew staffing, etc. Based on this initial review, savings have been identified.

PEG Status: Savings being achieved

PEG VALUE: (\$ in millions)

		2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-18	7.500	0	4.500	0	9.500	0	9.500	0	9.500	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
Nov-18	Identify Savings		Jan-19		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.625	0.625	0.625	0.625	0.625	0.625	0.625	0.625	0.625	0.625	0.625	0.625	7.500
Actual/Proj.	0.625	0.625	0.625	0.625	0.625	0.625	0.625	0.625	0.625	0.625	0.625	0.625	7.500
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
PEG Has Been Fully Implemented: Yes

**MTA Long Island Rail Road
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)**

Tracking No. LIRR 19-07

PEG Name: Help Points

PEG Description: A more efficient approach to rolling out Help Points has been identified. Help Points will be rolled out as part of the Enhanced Station Initiatives and other capital programs (main line third track, etc.)

PEG Status: Help Points removed from the operating budget.

PEG VALUE: (\$ in millions)

		2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-18	5.000		5.000	0	0.000	0	0.000	0	0.000	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
Nov-18	Identify Savings		Jan-19		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.417	0.417	0.417	0.417	0.417	0.417	0.417	0.417	0.417	0.417	0.417	0.417	5.000
Actual/Proj.	0.417	0.417	0.417	0.417	0.417	0.417	0.417	0.417	0.417	0.417	0.417	0.417	5.000
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
PEG Has Been Fully Implemented: Yes

**Metropolitan Transportation Authority
2019 MNR PEG Monitoring Program
4th Quarter 2019 results**

In 2019, 7 PEG's were being monitored with a full-year savings of \$30.0 million and 55 positions.

Results through the fourth quarter show that \$30.0 million or 100.0% of the planned PEG reductions were realized and 55 positions were reduced.

The following PEG's were fully implemented and will no longer be monitored:

- 19-01
- 19-02
- 19-03
- 19-04
- 19-05
- 19-06
- 19-07

MTA Metro-North Rail Road
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)

Tracking No. MNR 19-01

PEG Name: Re-allocation of Infrastructure Improvement Repairs from Operating to Capital

PEG Description: Metro-North Maintenance of Way forces perform ongoing maintenance and emergency repairs to its right-of-way. These forces also make capital improvements including replacing track and upgrading control systems. In order to make the most efficient use of available staff and minimize track outages, regular maintenance activity and capital project work are combined wherever possible. This can result in capital-funded work being classified as non-reimbursable expense. This item recognizes this issue and reallocates the capital activity performed by maintenance forces to the correct funding source.

PEG Status:

PEG VALUE: (\$ in millions)

Original Plan:	Jul-18	2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
		3.538		3.538		3.538		3.538		3.538	

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
7/1/2018	Identify Savings		Jan-19		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.295	0.295	0.295	0.295	0.295	0.295	0.295	0.295	0.295	0.295	0.295	0.295	3.538
Actual/Proj.	0.295	0.295	0.295	0.295	0.295	0.295	0.295	0.295	0.295	0.295	0.295	0.295	3.538
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: Yes

MTA Metro-North Rail Road
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)

Tracking No. MNR 19-02

PEG Name: Reductions to Overtime & Fringe

PEG Description: Rightsizing of overtime expense primarily in the Maintenance of Equipment Department. In the Maintenance of Equipment Department, overtime has been reduced through the implementation of enhanced Overtime Control and Authorization processes as well as improved work production efficiencies.

PEG Status:

PEG VALUE: (\$ in millions)

Original Plan:	Jul-18	2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
		4.069		4.069		4.069		4.069		4.069	

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
7/1/2018	Identify Savings		Jan-19		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.339	0.339	0.339	0.339	0.339	0.339	0.339	0.339	0.339	0.339	0.339	0.339	4.069
Actual/Proj.	0.339	0.339	0.339	0.339	0.339	0.339	0.339	0.339	0.339	0.339	0.339	0.339	4.069
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: Yes

MTA Metro-North Rail Road
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)

Tracking No. MNR 19-03

PEG Name: Tighter Control and Prioritization of Non-Payroll Expenses

PEG Description: Departments across Metro-North have identified budget savings related to historical spending trends and cost containment efforts. Examples of some these reductions include legal fees, environmental remediation, medical services, travel, materials and supplies, and various other maintenance and other operating contracts and professional services.

PEG Status:

PEG VALUE: (\$ in millions)

Original Plan:	Nov-18	2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
		12.531	0	16.080	0	14.905	0	13.197	0	13.197	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
11/1/2018	Identify Savings		Jan-19		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	1.044	1.045	1.045	1.045	1.045	1.045	1.045	1.045	1.045	1.045	1.045	1.045	12.534
Actual/Proj.	1.044	1.045	1.045	1.045	1.045	1.045	1.045	1.045	1.045	1.045	1.045	1.045	12.534
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: Yes

**MTA Metro-North Rail Road
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)**

Tracking No. MNR 19-04

PEG Name: Lower Energy Consumption due to ISO 500001 Requirements and Reduced Car Miles

PEG Description: In order to maintain ISO50001 Energy Management Certification, MNR is required to implement three projects per year that reduce energy consumption. In addition, due to Harlem Line track work and the White Plains Station Improvement Project, there will be reduced revenue service car miles resulting in additional energy savings.

PEG Status:

PEG VALUE: (\$ in millions)

Original Plan:	Nov-18	2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
		1.938	0	1.874	0	1.911	0	1.962	0	1.962	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
11/1/2018	Identify Savings		Jan-19		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.162	0.162	0.162	0.162	0.162	0.162	0.162	0.162	0.162	0.162	0.162	0.162	1.938
Actual/Proj.	0.162	0.162	0.162	0.162	0.162	0.162	0.162	0.162	0.162	0.162	0.162	0.162	1.938
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
PEG Has Been Fully Implemented: Yes

**MTA Metro-North Rail Road
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)**

Tracking No. MNR 19-05

PEG Name: Maintenance of Equipment Early Reduction of Capital Positions; Potential Furlough of 4-12 Employees

PEG Description: The Maintenance of Equipment Department will reduce full-time equivalents allocated to capital projects by 30 positions and will transition employees in those roles to operating activity to replace positions that become vacant due to projected retirements. This reduction in overall positions will result in a potential furlough of 4 to 12 employees. The Maintenance of Equipment Department will manage the actual hiring of new employees to meet the proposed 2019 savings target.

PEG Status:

PEG VALUE: (\$ in millions)

Original Plan:	Nov-18	2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
		3.215	30	0.000	30	0.000	30	0.000	30	0.000	30

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
11/1/2018	Identify Savings		Jan-19		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	3.215
Actual/Proj.	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	0.268	3.215
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
PEG Has Been Fully Implemented: Yes

**MTA Metro-North Rail Road
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)**

Tracking No. MNR 19-06

PEG Name: Extend Car/Coach Cleaning Cycle from 92 to 184 days; Eliminate 25 Car Cleaner Positions and Immediate Furlough of 25 Employees

PEG Description: The Maintenance of Equipment Department will implement a 184-day cycle for extensive car/coach cleaning versus the existing 92-year cycle. In order to meet this annual savings target, 25 positions will be removed from the overall department position count. This reduction in overall positions will result in the immediate furlough of 25 employees.

PEG Status:

PEG VALUE: (\$ in millions)

		2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-18	2.679	25	2.733	25	2.787	25	2.843	25	2.843	25

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
11/1/2018	Identify Savings		Jan-19		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.223	0.223	0.223	0.223	0.223	0.223	0.223	0.223	0.223	0.223	0.223	0.223	2.679
Actual/Proj.	0.223	0.223	0.223	0.223	0.223	0.223	0.223	0.223	0.223	0.223	0.223	0.223	2.679
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
PEG Has Been Fully Implemented: Yes

**MTA Metro-North Rail Road
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)**

Tracking No. MNR 19-07

PEG Name: Operating Capital Reduction

PEG Description: Metro-North expects savings to Operating Capital projects related to historical spending trends and cost containment efforts.

PEG Status:

PEG VALUE: (\$ in millions)

		2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-18	2.000	0	3.000	0	2.000	0	2.000	0	2.000	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
11/1/2018	Identify Savings		Jan-19		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	2.000
Actual/Proj.	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	0.167	2.000
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
PEG Has Been Fully Implemented: Yes

**Metropolitan Transportation Authority
2019 B&T PEG Monitoring Program
4th Quarter 2019 results**

In 2019, 5 PEG's were being monitored with a full-year savings of \$29.7 million and 0 positions.

Results through the fourth quarter show that \$29.7 million or 100.0% of the planned PEG reductions were realized and 0 positions were reduced.

The following PEG's were fully implemented and will no longer be monitored:

- 19-01
- 19-02
- 19-03
- 19-04
- 19-05

MTA Bridges & Tunnels

2019 PEG Monitoring Milestone Report 4th Quarter 2019 (Actuals through December)

Tracking No.

B&T
19-01

PEG Name: Major Maintenance and Bridge Painting

PEG Description: Approximately 25% of B&T's non-labor financial plan is dedicated to a Major Maintenance and Bridge Painting Program that supplements and supports the large construction projects carried out through the Capital Programs.

PEG Status:

PEG VALUE: (\$ in millions)

		2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-18	6.000	0	7.500	0	9.000	0	9.000	0	9.000	0
	Jul-19	12.423		13.923		15.423		15.423		15.423	

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
1			Nov-18		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.500	0.500	0.500	0.500	0.500	0.500	1.571	1.571	1.571	1.571	1.571	1.571	12.423
Actual/Proj.	0.500	0.500	0.500	0.500	0.500	0.500	1.571	1.571	1.571	1.571	1.571	1.571	12.423
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
PEG Has Been Fully Implemented: Yes

MTA Bridges & Tunnels
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)

Tracking No.
B&T
19-02

PEG Name: Building Services

PEG Description: B&T reduced its occupied space considerably in 2017, and the rent chargeback subsequently decreased.

PEG Status:

PEG VALUE: (\$ in millions)

	2019		2020		2021		2022		2023	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Jul-19	1.096	0	1.096	0	1.096	0	1.096	0	1.096	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
1			Jul-19		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.091	0.091	0.091	0.091	0.091	0.091	0.091	0.091	0.091	0.091	0.091	0.091	1.096
Actual/Proj.	0.091	0.091	0.091	0.091	0.091	0.091	0.091	0.091	0.091	0.091	0.091	0.091	1.096
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: Yes

MTA Bridges & Tunnels

2019 PEG Monitoring Milestone Report 4th Quarter 2019 (Actuals through December)

Tracking No.

B&T
19-03

PEG Name: Cashless Tolling

PEG Description: In the expectation that operating in a Cashless Tolling environment would create numerous customer service and revenue protection challenges, B&T has maintained a contingency fund to manage these risks. Now that we have over a year and a half of experience managing these cashless tolling risks we can reduce the amount in the contingency fund. B&T is confident that the amount remaining in the fund will be sufficient to address any new issues, barring unforeseen events.

PEG Status:

PEG VALUE: (\$ in millions)

	2019		2020		2021		2022		2023	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Jul-19	7.534	0	7.534	0	7.534	0	7.534	0	7.534	0

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
1	Jul-19		Mar-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	-	-	0.753	0.753	0.753	0.753	0.753	0.753	0.753	0.753	0.753	0.753	7.534
Actual/Proj.	-	-	0.753	0.753	0.753	0.753	0.753	0.753	0.753	0.753	0.753	0.753	7.534
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals:

Quarterly

PEG Has Been Fully Implemented:

Yes

MTA Bridges & Tunnels

2019 PEG Monitoring Milestone Report 4th Quarter 2019 (Actuals through December)

Tracking No.

B&T
19-04

PEG Name: Major Maintenance

PEG Description: Approximately 24% of B&T's non-labor financial plan is dedicated to a Major Maintenance and Bridge Painting Program that supplements and supports the large construction projects carried out through the Capital Programs. A comprehensive re-evaluation of these supplemental needs over the July Financial Plan period has yielded savings of approximately \$6.4 million per year.

PEG Status:

PEG VALUE: (\$ in millions)

	2019		2020		2021		2022		2023	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Jul-19	6.423	0	6.423	0	6.423	0	6.423	0	6.423	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
1			Jul-19		Jul-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	-	-	-	-	-	-	1.071	1.071	1.071	1.071	1.071	1.071	6.423
Actual/Proj.	-	-	-	-	-	-	1.071	1.071	1.071	1.071	1.071	1.071	6.423
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
PEG Has Been Fully Implemented: Yes

MTA Bridges & Tunnels

2019 PEG Monitoring Milestone Report 4th Quarter 2019 (Actuals through December)

Tracking No.

B&T
19-05

PEG Name: Routine Maintenance

PEG Description: B&T's Maintenance Department reviewed their routine contracts, ranging from de-icing materials to a wide array of roadway materials and facility repair services, and identified individual contract savings that totaled \$2.2 million combined.

PEG Status:

PEG VALUE: (\$ in millions)

	2019		2020		2021		2022		2023	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Jul-19	2.247	0	2.247	0	2.247	0	2.247	0	2.247	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
1			Jul-19		Mar-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	-	-	0.225	0.225	0.225	0.225	0.225	0.225	0.225	0.225	0.225	0.225	2.247
Actual/Proj.	-	-	0.225	0.225	0.225	0.225	0.225	0.225	0.225	0.225	0.225	0.225	2.247
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals:

Quarterly

PEG Has Been Fully Implemented:

Yes

**Metropolitan Transportation Authority
2019 MTAHQ PEG Monitoring Program
4th Quarter 2019 results**

In 2019, 5 PEG's were being monitored with a full-year savings of \$26.6 million and 61 positions.

Results through the fourth quarter show that \$26.6 million or 100.0% of the planned PEG reductions were realized and 61 positions were reduced.

The following PEG's were fully implemented and will no longer be monitored:

- 18-02
- 18-05
- 18-06
- 19-01
- 19-02

MTA HEADQUARTERS

2018 PEG Monitoring Milestone Report 4th Quarter 2019 (Actuals through December)

Tracking No.

MTA HQ
18-02

PEG Name: Reduction of Consultant Usage and Software Needs

PEG Description: A thorough and expansive examination of the need for consultant services by MTA IT has resulted in a reduction of levels that were previously assumed as well as reduced software costs.

PEG Status:

PEG VALUE: (\$ in millions)

	2018		2019		2020		2021		2022	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Jul-18	2.741		7.148		7.148		7.148		7.148	

CRITICAL TASKS & MILESTONES:	Planned Date	Revised Date	Actual Date
Identify Savings	Jul-18		Jul-18

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.596	0.596	0.596	0.596	0.596	0.596	0.596	0.596	0.596	0.596	0.596	0.596	7.148
Actual/Proj.	0.596	0.596	0.596	0.596	0.596	0.596	0.596	0.596	0.596	0.596	0.596	0.596	7.148
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: Yes

MTA HEADQUARTERS

2018 PEG Monitoring Milestone Report 4th Quarter 2019 (Actuals through December)

Tracking No. _____

MTA HQ
18-05

PEG Name: Excess Genius Challenge Funding

PEG Description: Excess Genius Challenge Funding

PEG Status:

PEG VALUE: (\$ in millions)

		2018		2019		2020		2021		2022	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-18	1.500		5.100		5.100		5.100		5.100	

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
	Nov-18	Identify Savings	Nov-18		Jul-18

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.425	0.425	0.425	0.425	0.425	0.425	0.425	0.425	0.425	0.425	0.425	0.425	5.100
Actual/Proj.	0.425	0.425	0.425	0.425	0.425	0.425	0.425	0.425	0.425	0.425	0.425	0.425	5.100
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: Yes

MTA HEADQUARTERS

2018 PEG Monitoring Milestone Report 4th Quarter 2019 (Actuals through December)

Tracking No.

MTA HQ
18-06

PEG Name: MTA IT Vacancies

PEG Description: Elimination of inactive vacancies

PEG Status:

PEG VALUE: (\$ in millions)

		2018		2019		2020		2021		2022	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-18	2.495	0	7.640	61	7.835	61	8.037	61	8.244	61

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
Nov-18	Identify Savings		Nov-18		Oct-18

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.637	0.637	0.637	0.637	0.637	0.637	0.637	0.637	0.637	0.637	0.637	0.637	7.640
Actual/Proj.	0.637	0.637	0.637	0.637	0.637	0.637	0.637	0.637	0.637	0.637	0.637	0.637	7.640
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals:

Quarterly

PEG Has Been Fully Implemented:

Yes

MTA HEADQUARTERS

2019 PEG Monitoring Milestone Report 4th Quarter 2019 (Actuals through December)

Tracking No. MTA HQ
19-01

PEG Name: MTA IT Initiatives

PEG Description: Elimination of IT initiatives fund

PEG Status:

PEG VALUE: (\$ in millions)

		2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-18	2.806	0	3.000	0	3.000	0	3.000	0	3.000	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
Nov-18	Identify Savings		Jan-18		Jan-18

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.234	0.234	0.234	0.234	0.234	0.234	0.234	0.234	0.234	0.234	0.234	0.234	2.806
Actual/Proj.	0.234	0.234	0.234	0.234	0.234	0.234	0.234	0.234	0.234	0.234	0.234	0.234	2.806
Month Var.	0.000	0.000	-	-	-	-	-	-	-	-	-	-	0.000
YTD Var.	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: Yes

MTA HEADQUARTERS

2019 PEG Monitoring Milestone Report 4th Quarter 2019 (Actuals through December)

Tracking No. MTA HQ
19-02

PEG Name: MTAPD - Homeless outreach overtime

PEG Description: Total elimination of homeless outreach overtime

PEG Status:

PEG VALUE: (\$ in millions)

		2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Nov-18	3.946	0	3.946	0	3.946	0	3.946	0	3.946	0

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
Nov-18	Identify Savings		Jan-18		Jan-18

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.329	0.329	0.329	0.329	0.329	0.329	0.329	0.329	0.329	0.329	0.329	0.329	3.946
Actual/Proj.	0.329	0.329	0.329	0.329	0.329	0.329	0.329	0.329	0.329	0.329	0.329	0.329	3.946
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: Yes

**Metropolitan Transportation Authority
2019 MTABUS PEG Monitoring Program
4th Quarter 2019 results**

In 2019, 3 PEG's were being monitored with a full-year savings of \$6.7 million and 45 positions.

Results through the fourth quarter show that \$26.6 million or 100.0% of the planned PEG reductions were realized and 61 positions were reduced.

The following PEG's were fully implemented and will no longer be monitored:

- 19-01
- 19-02

The following PEG was not fully implemented and has been removed from further monitoring:

- 19-03 Express Bus Service Adjustment
 - The express bus service adjustment was cancelled in the 3rd Quarter and will be re-evaluated once the Bus Network Redesign is complete.

MTA Bus Company
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)

Tracking No. MTA Bus
19-01

PEG Name: Maintenance Hourly Reduction

PEG Description: Hourly reduction: 7 Maintainers, 2 Helpers, 2 Cleaners

PEG Status: This PEG has been implemented through the 4th Quarter.

PEG VALUE: (\$ in millions)

	2019		2020		2021		2022		2023	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Jul-17	1.145	11	1.168	11	1.193	11	1.216	11	1.216	11

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
1	Hourly positions eliminated from Budget.		Jul-18		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.095	0.095	0.095	0.095	0.095	0.095	0.095	0.095	0.095	0.095	0.095	0.095	1.145
Actual/Proj.	0.095	0.095	0.095	0.095	0.095	0.095	0.095	0.095	0.095	0.095	0.095	0.095	1.145
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: Yes

MTA Bus Company
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)

Tracking No. MTA Bus
19-02

PEG Name: Shop Overhaul Program

PEG Description: Preliminary Shop Program, still being finalized. Transition to a 6 year overhaul replacing the prior overhaul schedule where possible.

PEG Status: This PEG has been implemented through the 4th Quarter.

PEG VALUE: (\$ in millions)

		2019		2020		2021		2022		2023	
		\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan:	Jul-17	5.574	34	4.062	25	8.641	52	-5.803	-25	-5.803	-25

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date
1	Transition to a 6 year overhaul replacing the prior 4 and 8 year overhaul schedule.		Jul-18		Jan-19

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan	0.465	0.465	0.465	0.465	0.465	0.465	0.465	0.465	0.465	0.465	0.465	0.465	5.574
Actual/Proj.	0.465	0.465	0.465	0.465	0.465	0.465	0.465	0.465	0.465	0.465	0.465	0.465	5.574
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: Yes

MTA Bus Company
2019 PEG Monitoring Milestone Report
4th Quarter 2019 (Actuals through December)

Tracking No. MTA Bus
19-03

PEG Name: Express Bus Service Adjustment

PEG Description: Ridership-based weekday and weekend service adjustments

PEG Status: The express bus service adjustment has been cancelled in the 3rd Quarter. This PEG will be re-evaluated once the Bus Network Redesign is complete.

PEG VALUE: (\$ in millions)

	2019		2020		2021		2022		2023	
	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.	\$	Pos.
Original Plan: Nov-18	10.001	41	21.008	81	21.044	81	21.078	81	21.089	81
Plan Cancellation Sep-19	-10.001	-41	-21.008	-81	-21.044	-81	-21.078	-81	-21.089	-81

CRITICAL TASKS & MILESTONES:			Planned Date	Revised Date	Actual Date	
1	Ridership-based weekday and weekend adjustments. 7 of 43 routes completely eliminated. Hours of service reductions. Saturday and/or Sunday full service discontinuations, weekend consolidations of nearby routes.			Nov-18		Nov-18
2	Express Service adjustment will be re-evaluated once the Bus Network Redesign is complete.				19-Dec	

MONTHLY CASH SAVINGS: (\$ in millions)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Plan													-
Actual/Proj.													-
Month Var.	-	-	-	-	-	-	-	-	-	-	-	-	-
YTD Var.	-	-	-	-	-	-	-	-	-	-	-	-	-

Frequency of Update to Actuals: Quarterly
 PEG Has Been Fully Implemented: No