Way Ahead – Moving Forward Strategic Plan

Progress Update – November 2021





Our Mission Continues

Our Mission Why We Exist

To be a safe, reliable and efficient railroad providing regional mobility and excellent customer service

Our Vision

Where We Are Headed

Our vision is to set the standard for safety, reliability, and innovation in the delivery of excellent customer service

Our Values

What We Stand For

Respect -

Treat everyone with dignity

Honesty -

Speak and act truthfully

Pride -

Own your work and do it well





We continue to:

Focus on these



Our **Customers**

who are the reason Metro-North exists

Our **People**

who are Metro-North's greatest resource

Our Infrastructure

including trains, stations, track, structures, bridges communications, signals, power, shops & yards

while upholding these



which rests at the heart of all our actions and initiatives

Integrity

to maintain the public's confidence in our decisions

Innovation

core principles:

to encourage new ways of thinking and doing business



Strategy: Maximize customer health, safety and confidence

Actions:

► Daily cleaning and disinfecting of stations and trains

► Continue to partner with MTA Police to ensure customer safety at stations and on-board trains

► All trains operating with full PTC functionality by end of 2021

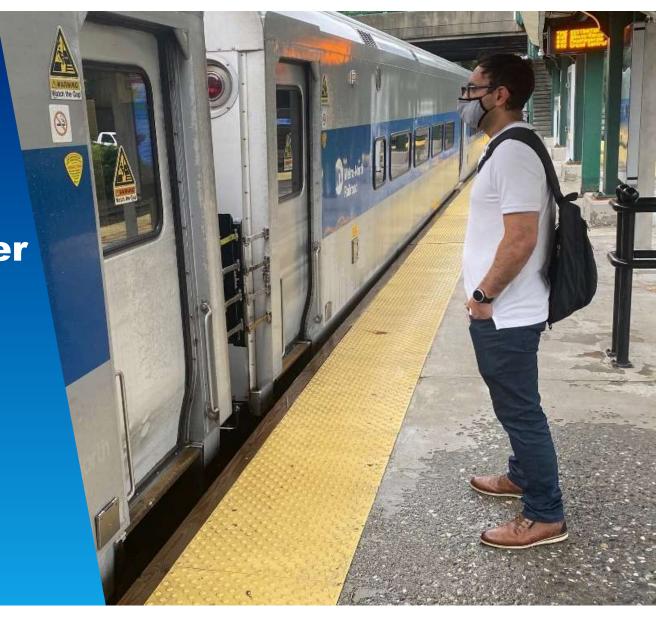


Strategy: Increase customer safety awareness

Action:

Focus new customer safety programs on slip, trip and fall prevention





Strategy:

Provide safe, responsive and reliable services to meet changing customer needs

Actions:

► Increasing service and travel options to complement growing ridership

► Achieving 97.3% OTP YTD





Strategy:

Welcome and encourage customers to return and develop strategies to attract new riders

Action:

Welcome Back
New York campaign:
Off-peak fares –
All the time



welcome back new york



Actions:

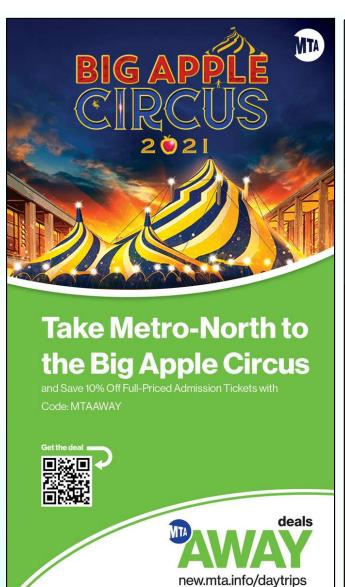
- Friends & FamilyWednesdays
- SummerSaturdays
- Autumn Weekends
- MNR Passport Program
- ► MTA AWAY

#TakeTheTrain











White Plains station renewal

Actions:

- **▶ New entrances**
- ADA-compliant elevator
- Upgraded HVAC system
- **► Extended platforms**
- Remodeled waiting room and restroom
- + Digital displays, LED lighting, platform canopies, Wi-Fi, and artwork



Strategy: Enhance accessibility across system

Actions:

Completed transformation of Port Jervis station

► Collaborate with MNR
Accessibility Task Force to
identify opportunities &
solicit feedback

 Multi-station elevator installation project begins in 2022 in Purdys, Scarsdale and Hartsdale

Promote our Call Ahead
 Program for customers who need assistance getting on or off trains

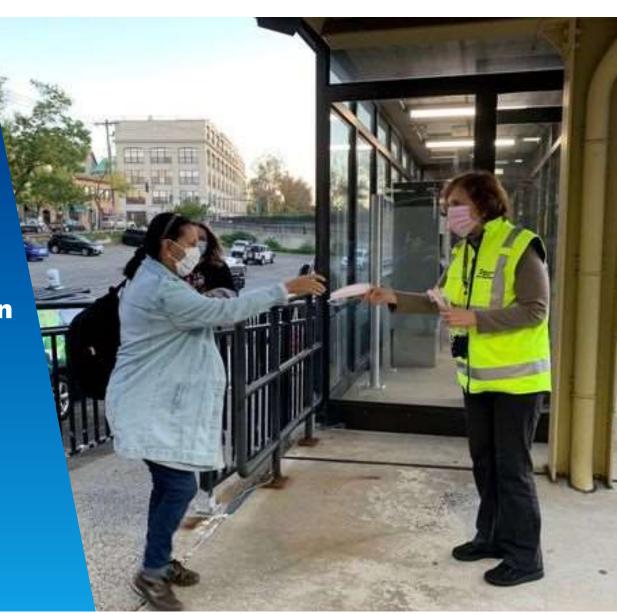


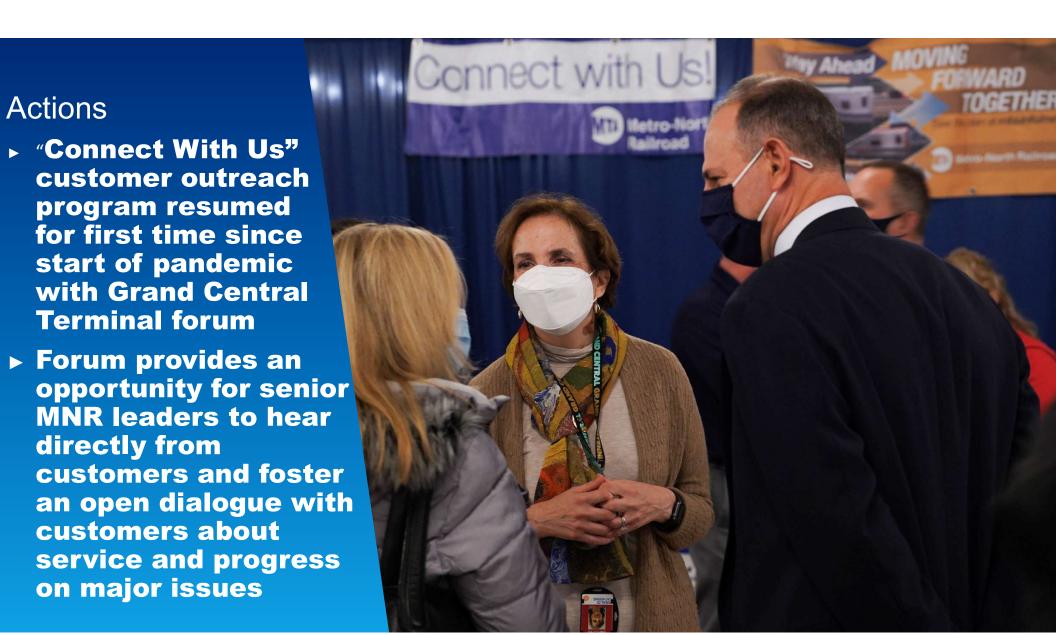
Strategy:

Communicate timely, accurately & openly with customers

Actions:

- Provide face-to-face customer service at key stations through our Station Ambassador Program
- ► Engage directly with customers through Station Talk Program, Mask Force, TRACKS and Connect with Us events
- Expand digital displays throughout system, including onboard trains





Improve your customer experience through innovation

Action:
Launched the
Train Time app
integration for the
Apple Watch

